

UNIVERSITY OF CALIFORNIA

ACADEMIC SENATE

**UNIVERSITY COMMITTEE ON PLANNING AND BUDGET
MINUTES OF MEETING
Tuesday, October 5, 2004
UCOP Room 5320**

I. Chair's Welcome and Announcements

- *Michael Parrish*, UCPB Chair

Chair Parrish welcomed new and returning UCPB members and consultants. The following updates were presented to the committee:

Committee Chairs Retreat, 9/28/04: Chair Parrish provided a brief summary of the Chairs Retreat and underscored the following matters: upcoming password-protected websites for Senate committees, UCPB's website is expected January 2005; and the new Senate legislative analyst position and its role in faculty influence on legislation at the capitol. Also, Chair Blumenthal's list of Senate goals for 2004-05 was discussed, including: long-range planning goals, the Compact with the Governor, the DOE Labs, UC Merced – divisional Senate's establishment and funding, Cal ISI (the Senate's role in Cal ISI review; Cal ISI funding sources; and anticipation of the Administration's response to UCPB's recommendations made in the past two years), articulation agreements with California Community Colleges and the UC divisions, graduate student support and funding, faculty welfare (employee UCRS contributions might return in 2006), review of Senate regulations and bylaws, and review of the Compendium.

Academic Council Meeting, 9/29/04: New matters not covered at the Chairs Retreat included a preview of upcoming Multicampus Research Unit (MRU) reviews this year: California Sea Grant, California Space Institute, Institute for Transportation Studies (ITS), Institute for Geophysics and Planetary Physics (IGPP), and Division of Agriculture and Natural Resources (DANR). Council re-appointed members to the Academic Council Special Committee on National Labs (ACSCONL), and UCPB was updated on ACSCONL's statement of principles. The October Assembly meeting has been cancelled. Council declined to endorse a proposed and vaguely written "University Code of Ethics," seen as duplicative of the Faculty Code of Conduct. Council heard updates from President Dynes on the DOE Labs and Request for Proposals (RFP), and UC's official neutral position on California's stem cell research initiative that is on the November ballot. Provost Greenwood updated Council on the National Research Council survey, UC opposition to research strings on extramural funding, and the current development of a UC long-term planning initiative.

II. Consent Calendar

ISSUE: The following proposals were placed on the consent calendar:

- Proposed Reconstitution of the UCD Division of Biological Sciences as the College of Biological Sciences

- Draft Recommendations for Guidelines and Procedures Governing the Academic Senate's Role in the Development of a New UC Campus and for Granting Divisional Status to a New UC Campus
- Science Intersegmental General Education Transfer Curriculum (SCIGETC) proposal

DISCUSSION: Seeing no significant budgetary implications, UCPB unanimously decided not to opine on the above three proposals.

ACTION: The three proposals were unanimously approved. Analyst Michelle Ruskofsky will draft letters of approval to Council.

III. Consultation with UCOP – Budget Update

- *Larry Hershman*, Vice President, Budget
- *Jerry Kissler*, Asst. Vice President, Planning, Budget and Fiscal Analysis

REPORT: Vice President of Budget, Larry Hershman, reported to the committee on the budget:

The University needs to adhere to the Compact with the Governor for budget stability in the short-run and can push for additional funding when the State budget improves. The 2005-06 budget includes a 3 percent increase in available student fees and state funds. For budget planning and priorities, UCPB, along with the Regents, Senate, Chancellors and students must work together on a multi-year plan where budget priorities are balanced, and include: (1) increased faculty and staff salaries, with a possible corresponding increase in health and retirement benefit contributions; (2) restore \$70 million in budget cuts to campuses, especially for faculty-staff ratios; (3) building maintenance funds for core Instructional and Research (I&R) buildings; (4) student financial aid – undergraduate return to aid (RTA) is at a minimum 22 percent, but Cal Grants are funded, and non-resident fees increase 5 percent; graduate RTA from increased fees are at 50 percent, and no increased fees for non-resident graduate students.

The budget proposal will be made at the November 17-18 Regents meeting, at least on the student fee proposals.

Student composition as a result of budget cuts: too early to tell what will happen across UC campuses. Studies have evaluated undergraduate composition only.

Capital outlay: issue involves runaway construction bids in excess of budget by 10 to 40 percent. Five-year building plans must be delayed or projects placed offline, until the bidding climate returns to normal.

Options for reducing student aid borrowing costs for undergraduate, graduate and professional students: eliminate discretion at the divisional level and negotiate better borrowing deals as a System.

ACTION: UCPB will establish a subcommittee, led by Cal Moore, to evaluate student aid borrowing costs and options once UCOP settles legal implications with this issue.

IV. Consultation with UCOP – National Research Council (NRC) Update

- *Linda Guerra*, Acting Asst. Vice President, Planning and Analysis

REPORT: Linda Guerra reported to the committee on the National Research Council study:

The NRC performs a study of research doctoral programs about every ten years, including program information and ratings. UC has been requested to offer new information this year due to a new format for the study. Changes include an increase in studied fields from 41 to 57 fields, faculty who overlap in two or more fields will be assigned to each of the multiple fields, ranges of scores will be provided instead of rankings, and students advanced to candidacy will be questioned. A UC workgroup (mostly campus deans, appointed by their Chancellors and Vice Chancellors) has been appointed and charged with evaluating taxonomy and ensuring the UC campuses are positioned to respond well to the survey. The workgroup met on September 24, 2004 and has two key concerns: taxonomy (how to accurately make assignments and reflect UC programs within only 57 fields), and ambiguities in the study's questionnaires (how to identify one uniform UC response).

V. Consultation with the Academic Senate Office

- *George Blumenthal*, Chair, Academic Senate
- *Clifford Brunk*, Vice Chair, Academic Senate
- *Maria Bertero-Barcelo*, Executive Director, Academic Senate

REPORT: The leadership of the Academic Senate provided an overview of the policies, procedures and current activities of the Systemwide Academic Senate:

Chair's Report: Chair Blumenthal espoused the notions of shared governance and committee member roles in the Senate and in their respective divisions. Also included were 2004-2005 goals (see above Committee Chairs Retreat Update). New matters discussed included: no Regental plans for new UC campuses; encouragement for UCPB to develop budgetary proposals for new funding from the State – reminder that the Compact is a floor and not a ceiling; UC advocacy and political campaigns – and encouragement of faculty-local legislator communications; a caveat on approval of the UC Merced Divisional Senate: funding will be approved only when Council agrees that the UCM funding plan is sufficient; portions of the Compendium will be revisited concerning Organized Research Units (ORUs); distribution of DOE Lab RFPs is expected after the November election; Council endorsed the UCORP report on strings attached to research grants, and endorsed a related academic freedom proposal stating it is inappropriate for the University to refuse to accept, on a systemwide basis, grant money based on the source of that money; admissions issues – the Regents approved increased eligibility requirements raising the minimum GPA from 2.8 to 3.0 effective Fall 2007, the Senate needs to evaluate the advanced placement honors grade point bump and the changes in SATI and SATII and whether they meet the needs of the University, the

Senate will be revisiting comprehensive review and the issues surrounding transfer student difficulties with maneuvering into the UC system; graduate and professional education concerns; academic personnel issues – involving upcoming complete data (over the past 13 years) on faculty traversing the Step System and inequities among faculty groups by campus, race, gender, etc.; and the UCFW-Administration agreement on the recall policy, which is currently under review.

DISCUSSION: Committee members discussed the current status of the California Institutes for Science and Innovation (Cal ISI) with Chair Blumenthal:

California Institutes for Science and Innovation (Cal ISI):

Background – Council Chair Binion wrote a letter in 2003 to UC President Atkinson requesting discussions on how the Cal ISIs would be overseen and reviewed by the Senate, with no response. Later, Council Chair Pitts wrote a similar letter, based on recommendations from UCPB and the University Committee on Research Policy (UCORP) to President Dynes at the beginning and end of the academic year 2003-2004, and still no response.

Update – Chair Blumenthal has requested a response to Chair Binion's letter and will toughen this issue, seeing a legitimate Senate role in the Cal ISIs for three reasons: (1) Cal ISIs serve at least two UC campuses and it is in the Senate's interest to know whether they are truly multicampus operations; (2) budgetary implications in how the Cal ISIs will operate, with funds from either the campuses or industrial partners; and (3) the role of Cal ISIs in research and graduate education in the future.

Last week, Senate leadership met with the Administration, and a letter will be drafted from the Administration in time for the October 20, 2004 Council meeting, outlining a first proposal for Senate oversight of the Cal ISIs. Granted, this is just the beginning of the discussion.

Member insight: UCPB members have invested a great deal of time on the Cal ISIs, some for three years. The Senate should be seen as a partner with industry-University relations that improves quality and advances the University's academic mission (proven by the Senate's track record), not as a negative watchdog on the process. UCPB needs some indication from the Administration that they intend to respond to recommendations of the Senate, to prevent starting from ground zero.

ACTION: UCPB requests that the expected October 2004 letter from President Dynes to Council specifically address, on a point-by-point basis, Chair Pitts' letter re: detailed recommendations from UCPB and UCORP for Senate overview of the Cal ISIs, outlined in its 6/6/03 letter from UCPB Chair Price to Council Chair Binion.

ACTION: Analyst Michelle Ruskofsky will provide the committee members with a copy of the 6/6/03 letter from UCPB Chair Price to Council Chair Binion re: UCORP and UCPB

recommendations for the proper place of the Cal ISIs within the University of California and Senate review procedures.

Executive Director's Report:

Academic Senate website: Distributions were circulated regarding the Senate website and the status of the discoverable nature of committee meeting minutes made accessible to the public. Each committee will have its public agenda and approved minutes posted on the public website. In addition, committees will have password-protected websites where drafts of agendas, minutes, reports, correspondence, etc. can be posted for comment by committee members until formal approval. Also, the Senate website will include updates from the Legislative Analyst on pending bills of interest to faculty.

Travel Regulations: All air travel and overnight stays processed through UCOP must be booked through UCLA travel, with payment being made directly into faculty accounts.

Vice Chair's Report: Vice Chair Brunk has propositioned UCPB to think outside the box and look at alternative funding models for UC, including: (1) ways to get money; and (2) political implications in getting it. For example, undergraduate degrees are at a high demand and are not being marketed at current market value. UC needs a stable funding base to maintain the public's and the University's sometimes competing assumptions about UC accessibility, excellence, etc. A suggestion is to allow undergraduate degree costs to float to market value, with possible different fee costs at different campuses. UCPB should review other potential funding sources and implications while maintaining two principles: (1) maintain UC as "One University"; and (2) adhere to the Master Plan. It is advantageous for the Senate to deal with these issues rather than UCOP because: (1) faculty expertise is superior to UCOP expertise; and (2) the Senate is once removed and therefore has some independence from Sacramento. It would be disingenuous for the Administration to reevaluate the Compact with the Governor so soon to its finalization, leaving the path open to the Senate.

VI. Appointment of UCPB Multicampus Research Unit (MRU) Review Subcommittees

ACTION: The following MRU review subcommittees were appointed:

- California Sea Grant: Pat Conrad (UCD), Patty Robertson (UCSF), Christopher Viney (UCM)
- California Space Institute: Calvin Moore (UCB), John Edmond (UCLA)
- Institute of Transportation Studies: Derek Dunn-Rankin (UCI), Steve Cullenberg (UCR)
- Institute of Geophysics and Planetary Physics: Stan Glantz (UCSF), John Edmond (UCLA), Paul Koch (UCSC)

VII. Issues and Plans for 2004-2005

ISSUE: UCPB is the lead committee in the formulation of Council's recommendations on how anticipated increases in the 2005-06 budget and the additional funds retained from tuition increases should be funded.

DISCUSSION: After consultation with UCFW's draft recommendations on budget priorities, UCPB members ranked their budget priorities using a holistic approach over a multi-year plan. Committee members discussed the budget status for the upcoming years and proposed budget priorities, which included:

- (1) Salaries – staff are vitally important to UC. Increase staff salaries first, or at least increase faculty and staff salaries at equal proportions.
- (2) Graduate student aid – increase return to aid to the proposed 50 percent level (divisional methods in distributing these funds will be evaluated at a later date; and UCPB questions the strategy of increasing fees and increasing RTA, and whether this offers an incentive to raise fees).
- (3) Undergraduate student aid – increase above the proposed 22.5 percent level.
- (4) Building maintenance (I&R facilities, and libraries).
- (5) Faculty salaries, with a holistic approach – including an evaluation of faculty-student ratios as a hindrance to faculty recruitment and retention (increased workload, huge classes), and raising junior and untenured faculty salaries before others.
- (6) Restore budget cuts in core I&R support.
- (7) Academic preparation programs in order to make UC look like California and admit a broad array of students.
- (8) Support undergraduate and graduate student services and costs.
- (9) Increase Divisional Senate office budgets.

ACTION: Chair Parrish will draft a letter for member review and submission to Council formulating UCPB's response on the direction of Academic Senate budget priorities for 2005-2006 and thereafter.

Meeting adjourned at 4:00 p.m.

Attest: Michael Parrish, UCPB Chair

Prepared by: Michelle Ruskofsky, Committee Analyst

Distributions:

1. Office of General Counsel/Maria Bertero-Barcelo 9/20/04 email re: public access to minutes.
2. Academic Senate news re: new additions to Senate website – public agendas, minutes.
3. UCFW Chair Oakley/UCPB Chair Parrish 10/5/04 ltr re: UCFW's Recommendations on UC's Budget Priorities for 2005-2006.
4. UCSD Divisional Academic Senate's Budgets & Resources FY 02-03 – FY 04-05; budgetary impacts as percentage change and dollars.
5. UCB Divisional Academic Senate's Budget Summary re: budget cuts on Senate office operations.
6. UCSF Divisional Academic Senate's Budget Summary re: budget cuts on Senate office operations.
7. UCPB Chair Price/Academic Council Chair Binion 6/6/03 ltr re: Cal ISIs (emailed 10/6/04 to UCPB members).